Michigan Department of Treasury
496 (02/06)

Auditing Procedures Report

Issued	a LLIII Junde	r P.A.	2 of 1968, as	amended ar	<b>PORT</b> 1d P.A. 71 of 1919	), as amended.				
			vernment Type				Local Unit Na	me		County
	Coun		City	ĭZTwp	□Village	Other	Windsor (	Charter Township		Eaton
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	YES	8	Check ea	ich applic	able box bel	ow. (See in	structions fo	r further detail.)		
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2.		X	There are (P.A. 275	no accun of 1980)	nulated deficit or the local u	s in one or nit has not e	more of this exceeded its	unit's unreserved fund bal budget for expenditures.	ances/unre	estricted net assets
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5.	×		A public h	earing on	the budget wa	as held in a	ccordance w	vith State statute.		
6.	×		The local	unit has n		Municipal	Finance Act	, an order issued under the	e Emergen	ncy Municipal Loan Act, or
7.	X							revenues that were collect	ed for ano	ther taxing unit
8.	X							ly with statutory requireme		and saming diffe
9.	X		The local	unit has n	o illegal or un	authorized	expenditures	that came to our attention sed (see Appendix H of Bu	n as define	ed in the <i>Bulletin for</i>
10.	×		There are that have	no indica not been	tions of defalo	ation, frauc	or embezzlo	ement, which came to our	attention o	during the course of our audit If there is such activity that has
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12.	×				UNQUALIFIE		•	•		
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14.	×				- • • •	•	rior to payme	ent as required by charter (	or statute.	
15.	X							ed were performed timely.		•
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## WINDSOR CHARTER TOWNSHIP EATON COUNTY AUDIT REPORT FOR THE YEAR ENDED DECEMBER 31, 2006

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Jay E. Cardinal, CPA Randall L. Tepatti, CPA Steven W. Shuits, CPA Thomas J. Bellgraph, CPA

### INDEPENDENT AUDITOR'S REPORT

Honorable Board Members Windsor Charter Township Dimondale, MI 48821

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Windsor Charter Township, Dimondale, Michigan, as of and for the year ended December 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Windsor Charter Township, management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Windsor Charter Township, Dimondale, Michigan, as of December 31, 2006, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, pages 3 through 5, budgetary comparison information, pages 28 and 29, and combining balance sheet and statement of revenues, expenditures, and changes and fund balance ,pages 30 and 31, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquires of management regarding methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Honorable Board Members Windsor Charter Township Dimondale, MI 48821

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Windsor Charter Township's basic financial statements. The combining and individual fund financial statements and schedules are presented for purpose of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements and schedules have been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, are fairly stated, in all material respects in relation to the basic financial statements taken as a whole.

Grand Ledge, Michigan

Cardenel Tepath & Co. P.C

June 25, 2007

### WINDSOR CHARTER TOWNSHIP MANAGEMENT'S DISCUSSION AND ANALYSIS FOR YEAR ENDED DECEMBER 31, 2006

The management of the Windsor Charter Township, ("the Township") offers this narrative overview and analysis of the financial activities of the Township for the year ended December 31, 2006 for the benefit of the readers of these financial statements. This management's discussion and analysis is intended to assist the reader in focusing on significant financial issues and to provide an overview of the Township's financial activity. We encourage readers to consider the information presented here in conjunction with the financial statements as a whole, which can be found in this report.

### Financial Highlights

The assets of the Township exceeded its liabilities at the close of the year by \$3,549,362 (net assets). Of this amount, \$1,280,817 (unrestricted net assets) may be used to meet the Township's ongoing obligations to citizens and creditors.

The Township's total net assets increased by \$245,927.

### **Overview of the Financial Statements**

The Township's financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The report also contains other supplementary information in addition to the basic financial statements.

This report includes government-wide statements as required by GASB Statement Number 34. The government-wide financial statements are designed to provide a broad overview of the Township's financial position. The Statement of Net Assets and the Statement of Activities are two financial statements that report information about the Township as a whole, and provide measurements of long-term trends. They are presented using a method of accounting that is similar to a private-sector business.

The Statement of Net Assets presents information on all of the Township's assets and liabilities, the difference between the two being reported as the Net Assets of the Township. Over time, increases or decreases in net assets can serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The Statement of Activities gives the information on the revenues and expenses causing the underlying change in the government's net assets during the most recent year. All changes in net assets are reported as soon as the change occurs, regardless of the timing of related cash flows.

The government-wide financial statements can be found on pages 6 and 7 of this report.

### Focus on Funds

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The funds of the Township are categorized as governmental funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide information to facilitate this comparison between governmental funds and governmental activities.

The Township maintains five individual governmental funds. Information is presented in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balance. The general and sewer debt service funds are considered to be major funds and three special revenue funds are considered to be non-major funds.

The Township adopts an annual appropriated budget for its general fund and special revenue funds. Budgetary comparison statements have been provided for the general fund in the required supplementary information.

The basic governmental fund financial statements can be found on pages 8 and 10 of this report.

### Notes to the financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-side and fund financial statements. The notes to the financial statements can be found on pages 15 through 27 of this report.

### Other information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Township's general fund budget on pages 28 and 29 and combining statements for non-major funds on pages 30 and 31.

### **Government-wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of government's financial position. In the case of the Township, assets exceeded liabilities by \$3,549,362 at the close of the most recent fiscal year.

A large portion of the Township's net assets (23 percent) reflects its investment in capital assets (e.g., Township land and buildings, furniture and fixtures, and equipment), less any related debt, none at year end, used to acquire those assets that are still outstanding. The Township uses these capital assets to provide services to citizens, consequently, these assets are not available for future spending.

Net assets restricted for debt service on the sewer bonds comprise 40 percent of total net assets at year end.

### **Condensed Financial Information**

The table below compares key financial information in condensed format:

Current assets Long-term assets Capital assets - net of depreciation Total Assets Other liabilities Long-term debt	\$ —	2006 5,234,117 5,986,759 832,354 12,053,230 743,868 7,760,000	\$	2005 4,988,403 6,690,036 899,802 12,578,241 714,806 8,560,000
Net Assets: Invested in capital assets, net of depreciation Restricted for debt service	\$	832,354 1,436,191	\$	899,802 1,346,903
Unrestricted Total net assets	\$	1,280,817 3,549,362	\$	1,056,730 3,303,435
Revenue: Taxes Taxes levied for debt services	\$	545,712	\$	507,542 2,365,000
Inter-governmental Investment earnings Other Total Revenue	<u> </u>	458,028 555,934 420,394		442,991 505,419 406,016
Expenses - Township Services	\$ \$	1,980,068 1,734,141	\$ \$ .	4,226,968 4,121,551
Change in net assets	\$	245,927	\$ .	105,417

### Contacting the Township

This financial report is designed to provide the wide variety of users of this document with a general overview of the Township's finances and demonstrate the Township's accountability for the money entrusted to it. If you have any questions regarding this report or need additional financial information, please direct your requests to the Windsor Charter Township, 405 W Jefferson, Dimondale, Michigan 48821.

### WINDSOR CHARTER TOWNSHIP GOVERNMENT WIDE STATEMENT OF NET ASSETS DECEMBER 31, 2006

	Primary	
	Government	
	Governmental	Component
100570	Activities	Unit
ASSETS	<del></del>	
Cash and Cash Equivalents	\$ 1,063,369 \$	97,206
Investments	2,529,375	276,527
Receivables:		•
Accounts	69,764	
Taxes	576,898	
Interest	5,872	
Special Assessment-Current	625,171	
Special Assessment-Interest	355,330	
Prepaid Insurance	8,338	865
Deferred Charges:	-,	555
Unamortized Bond Issuance Costs	103,525	
Special Assessments-Deferred	5,883,234	
Capital Assets-Net	832,354	166,624
		100,024
Total Assets	12,053,230	541,222
LIABILITIES		
		• •
Accounts Payable	18,145	1,606
Accrued and Other Liabilities	97,434	3,330
Accrued Interest	51,391	
Deferred Revenue	576,898	
Noncurrent Liabilities		
Due Within One Year	790,000	
Due in More Than One Year	6,970,000	
Total Liabilities	8,503,868	4,936
		4,930
NET ASSETS		
Invested in Capital Assets	832,354	166,624
Restricted for Debt Service	1,436,191	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Restricted for Special Purposes	,, 2,,2	25,417
Unrestricted	1,280,817	344,245
		- 1 1,12 10
Total Net Assets	\$ <u>3,549,362</u> \$	536,286

## WINDSOR CHARTER TOWNSHIP GOVERNMENT WIDE STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2006

enue and Assets	Companent	Units			·			(99,681)	(100,00)		1	5,302	11,473		1,313	89,403	(10,278)	546,564	536,286
e) Rev in Net		ı	<del>4</del>		<b>-</b> .	~ ~l	Э								ا ۔	es ·	<del>€9</del>		 
Net (Expense) Revenue and Changes in Net Assets	Governmental	Activities	(342 074)	(493,059)	65,654	(81,618) (324,252)	(1,339,078)				545,712	458,028	555,934	25,488	36,843 (37,000)	1,585,005	245,927	3,303,435	3,549,362
ا		ł	<del>(</del>	<b>+</b>			₩								ļ	€9	<b>6</b>	J	es.
	Capital Grants &	Contributions					-0-	¢											
sunes		മി	69			1	<del>(4)</del> 	<del>()</del>	·"  ]										
Program Revenues	Operating Grants &	Contributions					÷	<del>,</del>											•.
Ą	for		32,356 \$		707		063 \$	7,092 \$											
	Charges for	Services	32		325,707		358,063	7,											
	L	Expenses	374,430 \$		260,053	81,618 324,252	1,697,141 \$	106,773 \$											
	in of lond (Jonethan)	Primary Government	Governmental Activities: General Government	Public Safety Public Works	Health and Welfare	Other Interest on Long-Term Debt	Total Governmental Activities	Component Units Dorothy Hull Library		General Revenues:	Property Taxes State-Shared Revenues	Penal Fines	Investment Earnings	Franchise Fees Missellanders	iviscellal redus Transfers	Total General Revenues and Transfers	Change in Net Assets	Net Assets - January 1	Net Assets - December 31

The notes are an integral part of the statements. 7

### WINDSOR CHARTER TOWNSHIP GOVERNMENTAL FUNDS BALANCE SHEET DECEMBER 31, 2006

Assets	-	General Fund	<b>-</b> .	Sewer Debt Fund	_	Non-Major Governmental Funds		Total Governmental Funds
Cash and Cash Equivalents Investments Receivables:	\$	952,391 152,018	\$	110,978 2,163,690	\$	213,667	\$	1,063,369 2,529,375
Taxes Interest Due From Other Funds		532,278		6,863,735 5,654		44,620 218 16,414		7,440,633 5,872 16,414
Receivable From State	_	69,764	<del></del> -		<b>.</b> ,			69,764
Total Assets	\$_	1,706,451	_\$ <u>_</u>	9,144,057	\$	274,919	\$	11,125,427
Liabilities							•	
Accounts Payable Accrued Expenses	\$	16,584 97,434	\$		\$	1,561	\$	18,145 97,434
Due to Other Funds Deferred Revenue	_	16,414 532,278		6,863,735		44,620		16,414 7,440,633
Total Liabilities	-	662,710		6,863,735		46,181	-	7,572,626
Fund Balances Reserved								
Unreserved	_	1,043,741		2,280,322		228,738		2,280,322 1,272,479
Total Fund Balances	_	1,043,741	. <b>_</b>	2,280,322	. <u>-</u>	228,738	_	3,552,801
Total Liabilities and Fund Balances	\$_	1,706,451	\$_	9,144,057	\$_	274,919	\$_	11,125,427

### WINDSOR CHARTER TOWNSHIP GOVERNMENTAL FUNDS RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO STATEMENT OF NET ASSETS DECEMBER 31, 2006

Total fund balance -Total governmental funds	\$ 3,552,801
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and are not reported in the governmental fund financial statements.	1,877,330
Accumulated depreciation has not been included in the governmental fund financial statements.	(1,044,976)
Special assessment receivables are expected to be collected over several years and are not available to pay for current year expenditures.	6,863,735
Deferred charges for bond issuance costs are not financial resources and are not reported in the governmental fund financial statements.	103,525
Long-term liabilities are not due and payable in the current period and are not reported in the funds.	(7,760,000)
Bond interest payable do not required current-period resources and, therefore, not reported in the funds.	(51,391)
Prepaid items are not available to pay current-period expenditures and, therefore, not reported in the funds.	 8,338
Net assets of governmental activities	\$ 3,549,362

### WINDSOR CHARTER TOWNSHIP GOVERNMENTAL FUNDS STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE DECEMBER 31, 2006

Revenues		General Fund	Sewer Debt Fund	Non-Major Governmental Funds		Total Governmental Funds
Taxes State Grants Charges for Services	\$	497,044 \$ 458,028	743,426	\$ 48,668	\$	1,289,138 458,028
Interest and Rentals Other Revenue	_	32,356 74,334 381,067	472,983	8,617		32,356 555,934 381,067
Total Revenues	_	1,442,829	1,216,409	57,285		2,716,523
Expenditures Current General Government Public Satety Public Works Health and Welfare Other Capital Outlay Debt Service	_	383,651 441,665 123,335 236,712 71,127	50 1,128,782	40,394	<u>-</u>	383,651 441,665 163,729 236,712 71,177 -0- 1,128,782
Total Expenditures		1,256,490	1,128,832	40,394	_	2,425,716
Excess of Revenues Over (Under) Expenditures		186,339	87,577	16,891	-	290,807
Other Financing Sources (Uses) Transfers In Transfers Out Bond Issuance Costs	•	(62,000)	(750)	25,000		25,000 (62,000) (750)
Total Other Financing Sources (Uses)	_	(62,000)	(750)	25,000	_	(37,750)
Excess of Revenues and Other Sources Over (Under) Expenditures Expenditures and Other Uses		124,339	86,827	41,891	_	253,057
Fund Balance - January 1	_	919,402	2,193,495	186,847		3,299,744
Fund Balance - December 31	\$_	1,043,741 \$_	2,280,322	\$228,738_	\$ _	3,552,801

### WINDSOR CHARTER TOWNSHIP GOVERNMENTAL FUNDS RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE TO STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2006

Net Change in Fund Balance - Total Governmental Funds	\$ 253,057
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocted over their estimated useful lives as depreciation.  Capital asset purchases capitalized  Depreciation expense	14,862 (82,310)
Tax revenue for special assessments is treated as revenue in the governmental funds when it becomes available, but not in the statement of activities were it is recorded as revenue when the special assessments are levied.	/736 AEO\
	(736,458)
Repayments of bond principal is an expenditure in the governmental funds, but not in the statement of activities (where it reduced long-term debt).	800,000
Bond issuance costs are recorded as an expenditure in the governmental funds, but not in the statement of activities where only the amortization is recorded	
and the state of the amortization is recorded	(9,691)
Accrued interest increase expenses reported in the statement of activities, but are not reported as expenditures in the governmental funds because they do not require the use of current financial resources.	
ass of surface interioral resources.	4,531
Prepaid items reduce expenses reported in the statement of activities, but are reported as expenditures in the governmental funds because they require the use of current financial resources.	1,935
	 1,800
Change in Net Assets of Governmental Activities	\$ 245,927

### WINDSOR SHARTER TOWNSHIP STATEMENT OF NET ASSETS FIDUCIARY FUNDS DECEMBER 31, 2006

ASSETS	-	Agency Fund Current Tax Collection
Cash and Cash Equivalents	\$_	2,581,809
Total Assets	\$ =	2,581,809
LIABILITIES Undistributed Tax Collections	\$_	2,581,809
Total Liabilities	\$_	2,581,809

### WINDSOR CHARTER TOWNSHIP COMPONENT UNIT - DOROTHY HULL LIBRARY STATEMENT OF NET ASSETS DECEMBER 31, 2006

		Governmental Activities
ASSETS		
Cash and Cash Equivalents Investments Prepaid Insurance Capital Assets - Net	\$	97,206 276,527 865 166,624
Total Assets	-	541,222
LIABILITIES		
Accounts Payable Accrued Expenses	_	1,606 3,330
Total Liabilities	_	4,936
NET ASSETS (DEFICIT)		
Invested in Capital Assets Restricted for Special Purposes Unrestricted	-	166,624 25,417 344,245
Total Net Assets	\$_	536,286

# WINDSOR CHARTER TOWNSHIP COMPONENT UNIT - DOROTHY HULL LIBRARY STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2006

			Program Revenues	***	Net (Expense) Revenue and Changes in Net Assets
Functions/Programs	Expenses	Charges for Services	Operating Grants & Contributions	Capital Grants & Contributions	Governmental Activities
Governmental Activities: Recreation and Culture	\$ 106,773 \$	7,092 \$	\$ -O-	-0-	\$ (99,681)
General Revenues; State Aid - Unrestricted Penal Fines					5,302
Investment Income Miscellaneous					34,315 11,473
Transfers					37,000
Total General Revenue					89,403
Change in Net Assets					(10,278)
Net Assets (Deficit) - Beginning of Year					546,564
Net Assets (Deficit) - End of Year					\$ 536,286

The notes to the financial statements are an integral part of this statement.  $^{\rm 14}$ 

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Windsor Charter Township conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant policies used by Windsor Charter Township:

### The Reporting Entity

The Charter Township of Windsor was incorporated under the provision of Act 359, P.A. 1947, as amended. The Township operates under an elected Board of Trustees and provides services to its more than 6,000 residents. In accordance with generally accepted accounting principles and Governmental Accounting Standards Board (GASB) Statement No. 14 (The Financial Reporting Entity", these financial statements present the Local Unit (primary government) and its component units. The criteria established by the GASB for determining the reporting entity includes oversight responsibility, fiscal dependency, and whether the financial statements would be misleading if data were not included.

### **Discretely Presented Component Unit**

### Dorothy Hull Library

The Library, which was established pursuant to the provisions of Michigan law (MCL 397.210), is governed by an elected six member board of directors. The Library Board has exclusive control over library funds, expenditures and of any library building construction, supervision, care and maintenance.

Complete financial statements for the component unit may be obtained at the library located at 405 West Jefferson, Dimondale, MI 48821. Library fund revenues must be deposited in the township treasury and are drawn by the township treasurer on library board vouchers.

### Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the township and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, generally financed in whole or in part with fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the township is financially accountable.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONT'D

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the later are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

### Fund Financial Statements

The Township segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Separate statements are presented for governmental activities. These statements present each major fund as a separate column on the fund financial statements.

Governmental funds are those funds through which most governmental functions typically are financed. The measurement focus of governmental funds is on the sources, uses and balance of current resources. The Township has presented the following major governmental funds:

General Fund – The general fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Special Revenue Funds – These funds are used to account for specific governmental revenues (other than expendable trusts and major capital projects) requiring separate accounting because of or regulatory provisions or administrative action.

Additionally, the Township reports the following fund type:

Fiduciary Funds – These funds are used to account for assets held in trust or as an agent for others. The Current Tax Collection Fund is the Township's only fiduciary fund.

### Measurement Focus/Basis of Accounting

Measurement focus refers to what is being measured; basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONT'D

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgements are recorded only when payment is due.

Private-sector standard of accounting issued prior to December 1, 1989, are generally followed in the government-wide financial statements to the extent that those standards do not conflict with standards of the Governmental Accounting Standards Board.

As a general rule, the effect of inter-fund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

### Bank Deposits and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity date within three months or less when acquired.

### Receivables and Payables

In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONT'D

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1<sup>st</sup> on the taxable valuation of property as of the preceding December 31<sup>st</sup>. Taxes are considered delinquent on March 1<sup>st</sup> of the following year, at which time penalties and interest are assessed.

### Inventories and Prepaid Items

Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

### Capital Assets

Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges, sidewalks, and similar items) are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$500 and an estimated useful life in excess of two years. Such assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Interest incurred during construction of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant and equipment is depreciated using the straight-line method over the following useful lives:

Buildings 20 to 40 years
Land Improvements 15 years
Furniture and Fixtures 5 to 20 years
Machinery & Equipment 4 to 10 years
Vehicles 10 years

### Compensated Absences (Vacation and Sick Leave)

Full-time ambulance employees are granted vacation and sick leave benefits in varying amounts to specified maximums, depending upon tenure with the Township. Upon termination, it is Township policy to pay unused vacation time as additional time off and not to pay for any unused sick leave.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONT'D

The estimated current portion of the liability for vested vacation benefits attributable to the Township's governmental funds is recorded as an expenditure and liability in the respective funds. No long-term portion was recorded.

### Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities or business-type activities. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

### Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### Property Taxes

The Township property tax is levied on each December 1, on the State taxable valuation of property located in the Township as of the preceding December 31<sup>st</sup>.

Although the Township 2006 ad valorem tax is levied and collectible on December 1, 2006, it is the Township's policy to recognize revenue from the current tax levy in the subsequent year.

The 2006 State Equalized Valuation of the Township totaled \$269,383,900 and the State Taxable Valuation was \$220,912,400, on which ad valorem taxes levied consisted of 2.4 mills and raising \$532,278 for Township operations.

### NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

### **Budget Policies**

Annual budgets are adopted on a basis consistent with generally accepted accounting principles and State Law for the general fund and special revenue funds. All annual appropriations lapse at fiscal year end. Encumbrances are not employed.

The budget document presents information by fund and function. The legal level of budgetary control adopted by the governing body (i.e., the level at which expenditures may not legally exceed appropriations) is the activity level. Expenditures in excess of amounts budgeted are a violation of Michigan Law. State law permits entities to amend their budgets during the year. There were no significant amendments during the year.

### Excess of Expenditures Over Appropriations in Budgeted Funds

Fund	Appropriated	Expended	Variance
General Fund:			
General Government:	,	•	
Health and Welfare:			
Ambulance	236,700	236,712	(12)

### NOTE 3 - CASH

Michigan Compiled Laws, section 129.91, authorizes the Township to make deposits and invest in the accounts of the federally insured banks, credit unions, and savings and loan associations which have offices in Michigan. The Township is allowed to invest in bonds, securities and other direct obligations of the United States or any agency or instrumentality of the United States; United States government or federal agency obligations; repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

### NOTE 3 - CASH - CONT'D

The Township Board has designated five banks for deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 197 has authorized investments in bank accounts and CDs, but not the remainder of State statutory Township as listed above.

The Township's deposits and investment policy are in accordance with statutory authority.

At year-end, the Local Unit's deposits and investments were reported in the following categories:

	Governmental <u>Activi</u> ties	Business-Type Activities		Total Primary Government	Component Units
Cash and Cash Equivalents Investments Restricted Assets	\$ 1,063,369 1, 093,184 1,436,191	-0-	\$2,581,809 -0-	\$3,645,178 1,093,184	\$ 97,206 251,110
Total	\$ 3,592,744	<u>-0-</u> <u>\$ -0-</u>	0- \$2,581,809	<u>1,436,191</u> \$6,174,553	<u>25,417</u> \$373,733

The Breakdown between deposits and investments is as follows:

Bank Deposits (checking and savings	Primary <u>Government</u>	Component <u>Units</u>
Accounts, certificates of deposit) Investments in Securities, Mutual	\$1,063,369	\$97,206
Funds and Similar Vehicles Petty Cash and Cash on Hand	2,529,375 <u>-0-</u>	276,527 
Total	<u>\$3,592,744</u>	<u>\$373,733</u>

The bank balance of the primary government's deposits is \$1,034,744, of which \$124,589 is covered by federal depository insurance. The component units' deposits had a bank balance of \$97,206 of which \$97,206 was covered by federal depository insurance.

Investments are categorized into these three categories of credit risk:

- Insured or registered, or securities held by the Local Governmental Unit or its agent in the government's name;
- 2. Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the government's name; and
- Uninsured and unregistered, with securities held by the counterparty or by its trust department or agent but not in the Local Governmental Unit's name.

At year-end, the government's investment balances were categorized as follows:

Primary Government		
Certificates of Deposit	Category  1 2 3  \$256,494 \$2,272,881 \$-0-	Reported Amount <u>(Fair Value)</u> \$ 2,529,375
Component Unit		
Certificates of Deposit  Investments Not Subject to	Category  1 2 3  \$145,979 \$74,948 \$-0-	Reported Amount <u>(Fair Value)</u> 220,927
Categorization		55,600
Totals		<u>\$2,805,902</u>

The New York Life Insurance investment is in a whole life insurance policy insuring the life of the donor. The Library is the beneficiary and owner of this policy. The donor has paid \$100,000 on the insurance policy. Future insurance premiums will be paid from cash values of the insurance policy. The cash and face values of the policy at December 31, 2006, were \$55,600 and \$111,737, respectively.

### NOTE 4 - RECEIVABLES

Receivables as of year-end for the government's individual major and nonmajor funds, and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

Taxes receivable Accounts	General Fund \$ 532,278	Sewer Debt \$	Non-Major and Other Funds \$ 44,620	<u>Total</u> \$ 576,898
Special Assessments Intergovernmental Interest and Other Gross Receivables	69,764	6,863,735 5,654	218	6,863,735 69,764 5,872
Less: Allowance for Uncollectibles	-0-	6,869,389 0-	44,838 	7,516,269 
Net Receivables	602.042	\$ <u>6,869,389</u>	\$ <u>44.838</u>	\$ <u>7.516,269</u>

### NOTE 5 – CAPITAL ASSETS

Capital assets activity of the primary unit for the current year was as follows:

Governmental Activities Capital Assets Not Being Depreciated	Beginning <u>Balance</u>	<u>Increases</u>	Decreases	Ending <u>Balance</u>
Land	\$ <u>117,935</u>	\$	\$	\$ <u>117,935</u>
Capital Assets Being Depreciated Buildings Land Improvement Furniture & Fixtures Machinery & Equipment Vehicles	694,804 16,326 56,169 322,658 672,410	11,011 6,850	(14,833) (6,000)	694,804 16,326 52,347 323,508 <u>672,410</u>
Subtotal	1,762,367	17,861	(20,833)	1,759,395
Less Accumulated Depreciation	980,499	82,310	(17,833)	1,044,976
Net Capital Assets Being Depreciated	<u>781,868</u>	(64,449)	(3,000)	714,419
Governmental Activities Capital Total Capital Assets-Net of Depreciation	\$ <u>899,803</u>	\$ <u>(64,449)</u>	\$ <u>(3,000)</u>	\$ <u>832,354</u>

Depreciation expense totaling \$82,310 was charged to the general government program in the statement of activities.

Capital asset activity of the component unit for the current year was as follows:

Governmental Activities Capital Assets Not Being Depreciated	Beginning <u>Balance</u>		Increases	<u>Decreases</u>	Ending <u>Balance</u>
Land	\$	<u>4.190</u>	\$	\$	\$ <u>4,190</u>
Capital Assets Being Depreciated Buildings Land Improvement Furniture & Fixtures Books & Videos		92,966 3,950 39,203 <u>376,990</u>	6,438 13,982	1,919	92,966 3,950 45,641 <u>389,053</u>
Subtotal		513,109	20,420	1,919	531,610
Less Accumulated Depreciation		337,182	33,913	(1,919)	<u>369,176</u>
Net Capital Assets Being Depreciated		<u>175,927</u>	(13,493)	( -0-)	162,434
Governmental Activities Capital Total Capital Assets-Net of Depreciation	\$_	<u> 180,117</u>	\$ <u>(13,493)</u>	\$ <u>(-0-)</u>	\$ <u>166,624</u>

### NOTE 6 - INTERFUND RECEIVABLES AND PAYABLES

The amounts of interfund receivables and payables are as follows:

Fund	Interfund Receivable		Fund	<del></del>	Interfund Payable
Steet Lighting	\$_	16,414	General	\$	16,414
Totals	\$_	16,414		\$	16,414

### NOTE 7 - EMPLOYEE'S RETIREMENT SYSTEM - DEFINED CONTRIBUTION

The Township has a defined contribution pension plan covering substantially all employees who choose to belong to the plan. The minimum contribution of employees who wish to participate is 5 percent of their gross wage. The Township will contribute a maximum of 10 percent of participating employees gross wages. This benefit is an insurance-type plan administered by plan trustees, "Windsor Charter Township Pension Plan", under provisions of Section 401(a) of the Internal Revenue Code. As of December 31, 2006, the pension plan's current membership was sixteen employees.

A defined contribution pension plan provides pension benefits in return for services rendered, provides an individual account for each participant, and specifies how contributions to the individual's account are to be determined instead of specifying the amount of benefits the individual is to receive. Under a defined contribution pension plan, the benefits a participant will receive depend solely on the amount contributed to the participants account, the returns earned on the investments of those contributions, and forfeitures of other participant's benefits that may be allocated to such participant's account. The plan has no annual contribution requirement. Plan contributions will be determined by the Township's Board annually and all contributions have immediate vesting.

For the plan year ended December 31, 2006, the Township's actual contributions amounted to \$41,723. The plan is funded through the John Hancock Insurance Company and had the following activity during the fiscal year ended December 31, 2006.

Balance - January 1, 2006		\$ 516,828
Contributions -	Employees Employer	41,723 41,723
Earnings (Loss)		65,469
Withdrawls		-0-
Charges		(7,582)
Balance - December 31, 20	06	\$ 658,161

No pension provision changes occurred during the year that affected the required contributions to be made by Windsor Charter Township.

The pension plan held no securities of Windsor Charter Township or other related parties during the year or as of the close of the fiscal year.

### NOTE 8 - LONG-TERM DEBT

The government issues bonds to provide for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the government. County contractual agreements and installment purchase agreements are also general obligations of the government. Special assessment bonds provide for capital improvements that benefit specific properties, and will be repaid from amounts levied against those properties benefited from the construction. In the event that a deficiency exists because of unpaid or delinquent special assessments at the time a debt service payment is due, the government is obligated to provide resources to cover the deficiency until other resources (such as tax sale proceeds or a re-assessment of the district) are received. Revenue bonds involve a pledge of specific income derived from the acquired or constructed assets to pay debt services.

Bond and contractual obligation activity can be summarized as follows:

Community of the state of the s	Interest Rate	Principal Matures	Beginning Balance	Additions (Reductions)	Ending Balance	Due Within One Year
Governmental Activities Special Assessment Bonds 2001 sewage disposal						
refunding bonds 2002 sewage disposal	2.75%-4.375%	11-1-15	\$3,310,000	(\$360,000)	\$2,950,000	\$355,000
improvement bonds 2005 sewage disposal	3.0%-4.55%	11-1-17	2,885,000	(245,000)	2,640,000	240,000
improvement bonds	3.25%-4.00%	11-1-17	<u>2,365,000</u>	(195,000)	<u>2,170,000</u>	195,000
Total Government Activities			<u>\$8,560,000</u>	(\$800,000)	<u>\$7,760,000</u>	<u>\$790,000</u>

Annual debt service requirements to maturity for the above obligations are as follows:

	Year End December 31	Principal	Interest
	2007	790,000	301,245
- 5.	2008	785,000	273,008
	2009	785,000	244,270
Y	2010	780,000	213,668
À	2011	755,000	181,465
٠.	Thereafter	3,865,000	483,365
	Total	\$ <u>7,760,000</u> \$	1,697,021

### NOTE 9 - FUND BALANCE - RESERVED

The reserved portion of the fund balance, totaling \$25,417 consists of the Dorothy Hull Memorial Fund. These funds are reserved for future capital outlays and improvements to the library.

### NOTE 10 - RISK FINANCING

The Township is exposed to various risks of loss related to theft of, damage to, and distribution of assets; errors and omissions; and injuries to employees. The Township participates in the Michigan Municipal Liability and Property Pool for claims relating to general liability, excess liability, auto liability, errors and omissions, physical damage (equipment, building and contents) and workers' compensation. Settlement amounts have not exceeded insurance coverage for the current or three prior years.

The local units in the State of Michigan established and created a trust fund, known as the Michigan Municipal Liability and Property Pool (Pool) pursuant to the provisions of Act 138 of the

Michigan Public Acts of 1982. The Pool is to provide for joint and cooperative action relative to Members' financial and administrative resources for the purpose of providing risk management services along with property and liability protection. Membership is restricted to local units and related local unit activities with the state.

The Michigan Municipal Liability and Property Pool program operates as a common risk-sharing management program for local units in Michigan, member premiums are used to purchase excess insurance coverage and to pay member claims in excess of deductible amounts.

### WINDSOR CHARTER TOWNSHIP STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2006

		Original Budget		Amended Budget		Actual	<b>.</b>	Variance With Amended Budget
Beginning of Year Fund Balance Resources (Inflows) Taxes:	\$_	175,400	_ \$ _	175,400	\$_	919,402	_\$.	744,002
Current Taxes Delinquent Taxes Trailer Taxes	\$	480,000 100 2,700		493,985 464 2,700		493,984 367 2,693	\$	(1) (97) (7)
	\$ <u>_</u>	482,800	- \$ -	497,149	\$_	497,044	\$	(105)
State Grants: State Shared Revenue Fire Protection	\$ 	410,000 15,000 425,000	_	411,060 46,800 457,860		411,151 46,877		91 77
	<del>-</del>		- Ψ <b>-</b>	437,000	Φ_	458,028	- Ф_	168
Charges for Services: Fees Collected Summer Tax Collection Fees Cemetery Foundations	\$	5,000 8,500 1,000		7,875 16,170 1,680	\$	7,875 16,169 1,687	\$	-0- (1) 7
Grave Openings		6,000		6,625		6,625	_	
	\$	20,500	- \$ _	32,350	\$	32,356	. \$ _	6
Interest and Rentals	\$	8,000	\$_	64,880	\$	74,334	\$_	9,454
Other Revenue:								
Ambulance Fees Franchise Fees Miscellaneous	\$	225,000 20,000 2,000	\$	307,600 25,480 29,900	\$	325,706 25,488	\$	18,106 8
	\$	247,000	· <sub>\$</sub> —	362,980	<u> </u>	29,873 381,067	\$	(27) 18,087
Amounts Available for Appropriation	\$	1,358,700	\$		\$	2,362,231	* - \$ _	771,612
Charges to Appropriations (Outflows) General Government:								
Township Board Supervisor's Office	\$	107,700	\$	88,200	\$	83,678	\$	4,522
Elections		75,000 15,500		77,500		75,083		2,417
Clerk's Office		68,300		19,300		15,185		4,115
Board of Review		2,400		71,300 2,400		69,489		1,811
Treasurer's Office		67,200		69,200		2,283		117
Township Hall		12,100		12,100		68,285 10,659		915
Cemetery		37,000		52,000		49,504		1,441
Unallocated		10,200		10,200		9,485		2,496 715
	\$	395,400	\$ _	402,200	\$	383,651	s <sup>-</sup>	18,549
							<b>*</b> —	10,070

### WINDSOR CHARTER TOWNSHIP STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2006

		Original Budget	<b>-</b> -	Amended Budget		Actual		Variance With Amended Budget	
Public Safety:									
Fire Department	\$	415,000		422,500		416,223		6,277	
Planning Commision		27,000		27,000		25,442		1,558	
	\$	442,000	\$	449,500	\$ _	441,665	\$	7,835	
Public Works:						_			
Drain at Large	\$	66,700		66,700		63.741		0.050	
Street Lighting	•	10,600		10,600		8,596		2,959	
Road Improvements		45,000		52,000		50,998		2,004	
-	\$	122,300	- s -	129,300	- <sub>s</sub>	123,335	<b>¢</b> -	1,002 5,965	
			- " -		- ~	120,000	Ψ-	3,303	
Health and Welfare:									
Ambulance	\$	215,000	\$_	236,700	\$_	236,712	\$	(12)	
Other:						<del></del>	_		
Social Security	\$	17,000		17,200		47 405			
Insurance and Bonds	Ψ	60,000		60,000		17,185		15	
Other		45,000		45,000		53,942		6,058	
	<b>\$</b> —	122,000	\$	122,200	· s -	71,127	œ –	45,000 51,073	
			–	,	۰ ۳ —	11,121	Ψ-	31,073	
Transfers to Other Funds:									
Public Improvement	\$	25,000		25,000		25,000		-0-	
Component Unit		37,000		37,000		37,000		-0-	
	\$	62,000	\$	62,000	\$_	62,000	\$ <u>_</u>	-0-	
Total Charges to Appropriations	\$	1,358,700	\$_	1,401,900	\$_	1,318,490	\$ <u> </u>	83,410	
Budgetary Fund Balance - December 31	\$	-0-	\$ _	188,719	\$	1,043,741	\$ =	855,022	

### WINDSOR CHARTER TOWNSHIP COMBINING BALANCE SHEET NON-MAJOR GOVERNMENTAL FUNDS DECEMBER 31, 2006

	_	Specia				
ASSETS		River Rock_	Public Improve.		Street Lighting	Totals
Investments Receivables	\$	24,295 \$	189,372	\$	\$	213,667
Taxes Interest Due from Other Funds		50	168		44,620	44,620 218
Due hom Other Fullas			·		16,414	16,414
Total Assets	\$_	<u>24,345</u> \$	189,540	\$_	61,034 \$	274,919
LIABILITIES AND FUND EQUITY Liabilities:						
Accounts Payable Deferred Revenue	\$ 	\$		\$	1,561 \$ 44,620	1,561 44,620
Total Liabilities		-0-	-0-		46,181	46,181
Fund Equity						
Fund Balance-Unreserved	_	24,345	189,540	_	14,853	228,738
Total Liabilities and Fund Equity	\$_	<u>24,345</u> \$	189,540	\$	61,034 \$	274,919

### WINDSOR CHARTER TOWNSHIP COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE NON-MAJOR GOVERNMENTAL FUNDS DECEMBER 31, 2006

	_	Speci				
		River Rock	Public Improve.	Street Lighting	•	Totale
Revenues	-	Tavel Addit	improve.	Lighting		Totals
Taxes	\$	\$	ţ	\$ 48,668	\$	48,668
Interest	-	1,166	7,451			8,617
Total Revenues		1,166	7,451	48,668		57,285
Expenditures Current:						
Public Works	_	-0-	-0-	40,394		40,394
Excess of Revenues Over (Under) Expenditures		1,166	7,451	8,274		16,891
Other Financing Sources (Uses) Operating Transfers In	-		25,000			25,000
Excess of Revenues and Other Sources Over (Under)						
Expenditures and Other Uses		1,166	32,451	8,274		41,891
Fund Balance - January 1	_	23,179	157,089	6,579		186,847
Fund Balance - December 31	\$_	24,345 \$	189,540	14,853	\$	228,738



Jay E. Cardinal, CPA Randall L. Tepatti, CPA Steven W. Shults, CPA Thomas J. Bellgraph, CPA

June 29, 2007

To The Township Board of Trustees Windsor Charter Township Dimondale, MT 48821

In planning and performing our audit of the financial statements of Windsor Charter Township for the year ended December 31, 2006, in accordance with auditing standards generally accepted in the United States of America, we considered the Township's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified a certain deficiency in internal control that we consider to be a significant deficiency.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the Township's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Township's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the following deficiency to be a significant deficiency in internal control.

### Lack of Adequate Controls to Produce Full-Disclosure GAAP Basis Financial Statements

Criteria: All Michigan governments are required to prepare financial statements in accordance with generally accepted accounting principles (GAAP). This is a responsibility of the government's management. The preparation of financial statements in accordance with GAAP requires internal controls over both (1) recording, processing, and summarizing accounting data (i.e., maintaining internal books and records), and (2) reporting government-wide and fund financial statements, including the related footnotes (i.e., external financial reporting.)

Condition: As is the case with many smaller and medium-sized entities, the government has historically relied on its independent external auditors to assist in the preparation of the government-wide financial statements and footnotes as part of its external financial reporting process. Accordingly, the government's ability to prepare financial statements in accordance with GAAP is based, in part, on its reliance on its external auditors, who cannot by definition be considered a part of the government's internal controls.

Cause: This condition was caused by the government's decision that it is more cost effective to outsource the preparation of its annual financial statements to the auditors than to incur the time and expense of obtaining the necessary training and expertise required for the government to perform this task internally.

Effect: As a result of this condition, the government lacks internal controls over the preparation of financial statements in accordance with GAAP, and instead relies, in part, on its external auditors for assistance with this task.

View of Responsible Officials: The Township has evaluated the cost vs. benefit of establishing internal controls over the preparation of financial statements in accordance with GAAP, and determined that it is in the best interests of the government to outsource this task to its external auditors, and to carefully review the draft financial statements and notes prior to approving them and accepting responsibility for their content and presentation.

This communication is intended solely for the information and use of management, the Township Board of Trustees, and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

Cardind Sepath & G. P. C